## **RESOLUTION 11**

# A. LEADERSHIP, ADMINISTRATION, MANAGEMENT AND RELATED EXPERIENCE (7 X 2) = 14

- 1. Briefly refer to some of the positions of leadership you have held and indicate how they have equipped you for the position/ post for which you applied.
- 2. What are the most important leadership skills you think a deputy principal/ principal must possess?
- 3. What positions of control and administration have you held and suggest how they equip you for this post?
- 4. What goals would you set for this school and how would you go about achieving them?
- 5. How would you involve all role players in decision-making e.g. care of school equipment and buildings, dress code, extracurricular activities?
- 6. What steps would you take to improve educator morale at your school?
- 7. This school is a poor and under resourced school, what ideas have you to improve the situation should you be appointed to the post?
- 8. What is the role of the Governing Body in the life of the school?
- 9. Given the cut-backs in education, what ideas/ plans do you have to keep a poorly resourced school operation?

#### B. ORGANISATIONAL ABILITY AND EXPERIENCE $(7 \times 1) = 7$

- 1. Outline briefly why you choose to apply for this post considering the new challenges facing senior management in schools today.
- 2. Give details of how you planned and organised some professional activities/ community events over the past two years and the role you played in ensuring its success.
- 3. Taking in to account your organisational experience how would you handle the problem of lack of basic material resources in your school?
- 4. What are some of the important factors in determining the educator establishment of a school and how would you identify an excess educator?
- 5. What do you understand by delegation and what are some of the important principles for effective delegation?
- 6. What step would you take to improve the level of commitment of educators at your school and develop a dedicated staff?
- 7. What part does the principal play in promoting and developing good school governance?
- 8. There are many ways in which schools can raised funds, what are some of the important considerations for successful fund-raising by school?
- 9. How would you plan and develop a budget for your school?

# C. PROFESSIONAL DEVELOPMENT, EDUCATIONAL EXPERIENCE AND INSIGHT (7 X 2) = 14

- 1. Do you perceive a problem in respect of the culture of teaching and learning in our schools? If so, what methods would you employ at this school to turn it around/ improve it should you be appointed to the post?
- 2. Outline in general terms what you see as the main challenges facing principals'/ deputy principals these days in respect of encouraging an ethic of teaching and learning.

- 3. What are some important measures and strategies you would utilise to promote the professional development of your staff?
- 4. How would you go about inducting new educators in your school?
- 5. What are your thoughts on a professional code of conduct for educators?
- 6. What steps would you take to improve the Senior Certificate Examination results in a school that has performed badly the previous years?
- 7. What mechanism would you consider essential to address the culture of learner indiscipline in our schools?
- 8. Comment on some recent developments in education focusing particularly on these having an influence on your functions as principals.
- 9. What is school development?
- 10. Briefly describe your level of competency for the post for which you have applied and steps you are taking to improve your competency.

### D. LEADERSHIP: COMMUNITY RELATED (7 X 1) = 7

- 1. How would you proceed in arriving at a decision on a thorny school issue? E.g. school fees, purchase of text books, admission of pupils.
- 2. What initiatives would you take to build capacity in parents to use their new powers under the SASA effectively?
- 3. To what extent, and how would you involve all role players in decision making in the community?
- 4. How important is community involvement for a school principal/ deputy principal? Does your own community involvement meet the standards you have identified? Discuss.
- 5. Why in your opinion, is parental involvement an important consideration in staff selection and promotion?
- 6. In terms of the south Africa's Schools Act, how would you involve parents as stakeholders to play a more meaningful role in the education of their children?
- 7. What are the most leadership skills a principal/ deputy principal should have with regard to interacting with the community?
- 8. Indicate some of the important positions of leadership you have held in the community and explain how this experience would help you in this post?

#### E. PERSONALITY AND HUMAN RELATIONS (7 X 1) = 7

- 1. What would you regard as your single most important personal attribute and educate how this attribute will help you to function effectively in the post for which you applied?
- 2. Recall a person in education who has had a positive influence on your career, explain briefly how and why this person influenced your career.
- 3. How would you go about promoting and developing a vibrant culture of teaching and learning in your school?
- 4. Describe briefly your involvement in a case requiring your guidance and pastoral support to a colleague and how that experience could enable you to function effectively in your new post.
- 5. Reflect on some of your experiences that have considerable enhanced your professional integrity.